# Shortage of Field Leaders



Construction superintendents are critical to project success. Demand for experienced superintendents is high; supply is low and will decrease as more seasoned professionals approach retirement. With fewer new candidates entering the industry, contractors must have a plan to develop their current team, but they face challenges in balancing time spent in the field with time required for development.

83%

**HIGH DEMAND** 

In 2024, a survey of CEOs reported 84% had difficulties finding field managers.<sup>1</sup> 45<sup>K</sup>

SHORT SUPPLY

An estimated 45,800 openings for construction managers are **projected each year.**<sup>2</sup>

9%

#### **INCREASING DEMAND**

Outpacing the average for all occupations, construction managers are **projected to** grow 9% between 2023 and 2033. <sup>2</sup>

## **E** Feeding the Shortage

## **Training Ideal**

- On-the-job training
- Formal training in the business of construction
- Mentoring from seasoned professionals

## Reality

- Formal training is overlooked because it impacts time in the field
- Seasoned professionals have little time to help train others
- Field leader development is prolonged and inconsistent

## **Results**

- A continued shortage of great field leaders
- Employee burnout, frustration and turnover
- Increased risk
- Higher likelihood of project delays, unhappy clients
- Decreased profitability

## **Paradox**

- Training: takes time away from current projects
- No training: threatens ongoing success

# **E Components of a "SUPER" Training Solution**

To lessen the impact of the talent shortage, it's imperative that companies have training solutions to develop talent from within. Components of this training may include:



## **SCALABILITY**

Adaptable program that can be implemented at any job site for multiple, concurrent learners



## **EXPERIENCE**

Input from experienced superintendents who know the responsibilities and skills needed for success



## **USABILITY**

Flexible learning options that allow learners to earn while they learn



Click here to read more.

## **PRESCRIPTIVE**

**Trackable training** that identifies knowledge gaps and helps develop individual learning paths



#### **READINESS**

**Verification** of knowledge and experience once training is completed

Learn how the National Center for Construction Education and Research is providing practical solutions for training and developing superintendents.

